Workforce Demographics



As important diversity, equity and inclusion (DE&I) initiatives remain a top priority for health care organizations nationwide, many are looking for greater insight into the diversity of their employee populations as represented across race, gender and other demographic characteristics.

Gender Representation

Gender representation across job families shows females comprising 75% of the total health care workforce.

Job Families with the Highest Female Population:









Financial Services

Nursing

Care Management

Job Families with the Highest Male Population:

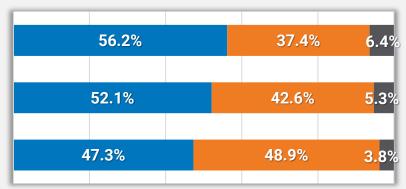
Gender Representation by Job Family



Facilities Services

Information Technology

Emergency Medical Services



Generational Representation

Youngest Workforce

Most Centennials and Millennials combined across all job families

Emergency Medical Services

67.4%

Technical Medical Support

62.3%



Oldest Workforce

Most Baby Boomers across all job families

Facilities Services

30.6%

Legal and Compliance

23.5%



Facilities Services
and Legal and
Compliance are the job
families with the largest
populations of Baby
Boomers and carry the
most significant
retirement risk.



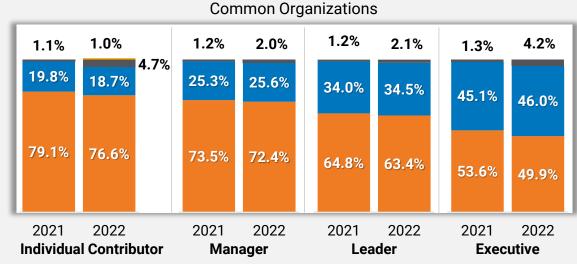
Demographic Shifts Across Career Stages

There is less generational and racial diversity at the executive level.

Gender Representation by Career Stage

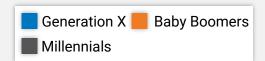
Female gender representation decreases notably when moving from individual contributor through the executive career stages



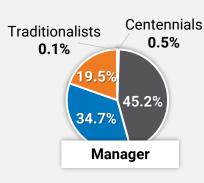


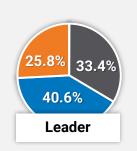
Centennial and Millennial

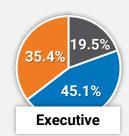
representation is highest at the Manager level with higher percentages of **Baby Boomers** and Generation X at the Leader and Executive levels.



Generational Representation By Career Stage



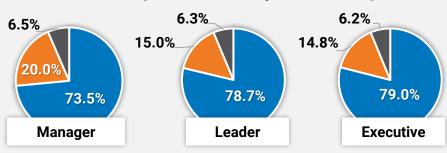




Executives are showing a slight increase in minority representation, while the other career stages remain stable from 2021 to 2022.



Racial Representation by Career Stage



Source: SullivanCotter 2022 Workforce Metrics Benchmark Survey Report



Our insights can help your organization manage health care workforce staffing challenges

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