SullivanCotter



2023 SURVEY SUITE

Strengthening Total Compensation Solutions Through Data-Driven Intelligence and Insights



With the health care industry continuing to adapt and transform in response to short- and long-term impacts, organizations require meaningful data to help them navigate an ever-evolving landscape.

We rely on your participation in order to capture and understand changes and emerging trends in compensation and pay practices. Organizations require access to critical data-driven insights and timely survey benchmarks in order to react to the changing health care environment.

Benchmark unique and emerging positions.

Design competitive compensation arrangements to attract, engage and retain your executives, physicians, advanced practice providers and employees.

Align compensation practices to the evolving market.

Ensure compliance with regulatory requirements.

SullivanCotter's proprietary survey data provide the intelligence and insight you need to confidently inform reward strategies.

INDUSTRY-LEADING BENCHMARKING DATA AND ANALYSES FOR HEALTH CARE AND BEYOND

For over 30 years, SullivanCotter's Center for Information, Analytics and Insights has provided the most comprehensive total compensation data, analyses and research to a wide variety of organizations, including for-profit and not-for-profit health care, higher education, public charities, associations and foundations. Our market-leading surveys equip organizations with the data and information they need to keep pace with the changing marketplace — enabling them to confidently develop compensation strategies that attract, manage and retain top talent while satisfying evolving regulatory requirements.



WHY INDUSTRY-LEADING ORGANIZATIONS DEPEND ON SULLIVANCOTTER SURVEYS

VALUABLE INSIGHTS: Our deep industry knowledge and consulting experience inform our surveys, focusing data collection to reveal emerging market issues.

EXPERIENCE: We offer comprehensive workforce performance solutions informed by over 30 years of industry-leading compensation and productivity data. These data enable us to advise our clients on emerging market trends so they can achieve their strategic objectives faster.



SUPERIOR DATA: Proprietary data collection, cleaning, analysis and reporting methodologies ensure benchmarking data of the highest quality and integrity. Our survey participants include many of the nation's leading and most complex health care organizations. Their involvement allows us to deliver datasets that are among the largest and most comprehensive available in the market.

FULL SERVICE: SullivanCotter offers organizations a wide array of services to help interpret data and put them to work.

SURVEY PARTICIPATION HAS ITS PRIVILEGES

- Substantial discounts on standard report prices
- Early access to compensation benchmarks and electronic survey data tables
- **Exclusive webinars** with insights from our consultants
- Easy access to reports
- Prepopulated participation files using prior-year submissions
- **Bundled pricing available** for select surveys



PARTICIPATION IS EASY

Your time is valuable, which is why we've designed our survey systems to minimize your effort. We collect data through our secure online portals, which **prepopulate** your prior-year data whenever possible. In addition, your data will be **automatically transferred** to other SullivanCotter surveys on your behalf, providing you with the **participant benefit** of completing multiple surveys without the additional effort. With streamlined navigation and an improved process for submitting your compensation data, participating in our surveys is now easier than ever before.

ADDITIONAL SUPPORT AND BENEFITS

- Submit your compensation data by uploading an Excel file
- Dedicated participant support team and subject-matter experts on hand to assist with any questions
- Input on preferred topics for future surveys
- Access to pulse survey results covering hot topics
- · Early submission discounts
- Complimentary access to compensation practices benchmarks when submitting to those survey sections



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Participants who purchase a survey report will have access to our innovative new Benchmarks360™ product suite

Data-Driven Technology as Dynamic as Health Care Itself

Powered by SullivanCotter's proprietary survey data and research, Benchmarks360™ is a suite of intelligent, web-based products that enables health care organizations to analyze and visualize compensation, clinical productivity, and workforce perceptions and composition.

Designed to address enterprise-wide benchmarking needs for employees at all levels – including executives, physicians, advanced practice providers (APPs) and other clinical and non-clinical staff positions – Benchmarks360™ provides critical industry-leading data, analyses and reporting to support the compensation and workforce performance processes in an increasingly complex operating environment.

As one of the most comprehensive products of its kind, Benchmarks 360^{TM} includes **a suite of modules** providing critical insights to help assess the compensation, productivity and performance of your clinical workforce.



Workforce Compensation and Clinical Productivity Manager

Compare your organization's compensation and clinical productivity benchmarks to the nation's largest health systems and medical groups. Utilize SullivanCotter's proprietary data, representing over one million total incumbents, and other third party sources.

Scatterplots

 Plot your individual incumbents against market benchmarks, visually identify where outliers exists, and view regression data

Ouantitative Reviews

 Model compensation-levels against client-established and common industry standard quantitative reviews, visually assess incumbents that fall outside of review threshold, define custom regulatory parameters, and engage SullivanCotter consultants for detailed review

Custom Analysis

 Perform "what-if" analyses and evaluate against standard quantitative reviews, generate multiple pro-forma scenarios, and quickly assess compensation changes

See full list of features and functionality



Clinical CPT Manager

Analyze and compare your organization's CPT coding distribution against national physician and APP clinical benchmarks at the specialty, work RVU and CPT level.

Coding Distribution

 Custom benchmarks for your organization, automation to remove data and reporting errors, multi-year coding profiles and trends, and filters to configure views of APP and physician coding details for clearer insights

Annual CMS Changes

 Annual updates to CPT codes and benchmarking data with the ability to analyze Evaluation and Management (E&M) CPT code changes

Custom Analysis

 Assess impact of volume and fulltime equivalent (FTE) changes

See full list of features and functionality





APP Utilization and Perceptions Manager

Collect, benchmark and report on the thoughts and experiences of your APPs and physicians related to APP compensation, resources and job responsibilities to help ensure current pay programs and care models are competitive and effective.

This module includes two surveys designed to measure and compare individual organizations to national benchmarks:

APP: Utilization and Perceptions Survey

 Gain greater insight into the APP employment experience within your organization as it relates to scope of practice, clinical and nonclinical responsibilities, and perceptions on culture and compensation

Physician: APP Utilization and Perceptions Survey

 Learn more about your physician workforce and their experience working with APPs

See full list of features and functionality



Pay Practices Manager

Compare your organization's specific pay practices and compensation design elements to many of the nation's leading hospitals, health systems and medical groups. This module provides unique benchmarks that are often difficult to find and covers the entire health care workforce – including executives, physicians, advanced practice providers and other staff positions.

Difficult to Find Benchmarks

Gain market insight into unique pay practices

 such as on-call pay, shift differentials,
 paid time off, sign on and retention bonuses
 and more – to help inform the design of
 competitive compensation programs

Custom Analysis

 View and analyze relevant benchmarking data tailored to your organization's characteristics (e.g., academic, pediatric, geographic)

See full list of features and functionality



Workforce Metrics Manager

Analyze and benchmark job family and career level information to provide insight into the size, shape, cost and demographic representation of your workforce. Benchmarks are reported for support and clinical job families and career stages on:

- Size: Understand the number of full-time equivalent headcount
- **Shape:** Analyze career stage distribution of full-time equivalent headcount
- Cost: Annualize base payroll expense of full-time equivalent headcount
- **Demographics:** Evaluate gender, ethnicity and generational representation
- Oversight: Assess management direct span of control

Learn More | Request a Demo | Request Pricing

888.739.7039 | insights360@sullivancotter.com

www.sullivancotter.com



2023 Survey Schedule and Pricing



| | 2 | 2023 SURVEY PARTICIPATION KEY DATES* | | | | SURVEY REPORT PRICING | | | |
|---|----------------------------|--------------------------------------|--------------------|-------------------------------------|---------------------------------|-------------------------------------|------------------|------------------|--|
| SURVEY NAME \$200 EARLY DISCOUNTS ON THE SUBMISSION | OPENS SUBMISSION DEADLINES | | BENCHMARKS PUBLISH | | PARTICIPANTS | NON- PARTICIPANTS ⁽¹⁾ | BUNDLE | | |
| NAME OF THE PARTY | | EARLY | FINAL | COMPENSATION AND PRODUCTIVITY | PAY PRACTICES ⁽²⁾ | | | | |
| Executive Surveys (pages 7-8) | | | | | | | | | |
| Health Care Management and Executive Compensation Survey | January 3 | March 1 | March 24 | June | July | \$975 | \$3,900 | | |
| Health Plan Management and Executive Compensation Survey | January 3 | March 1 | March 24 | August | n/a | \$825 | \$3,400 | | |
| Physician Executive Compensation Survey | January 3 | March 1 | March 24 | July | n/a | \$825 | \$3,400 | 201 + | |
| Medical Group Executive Compensation Survey | January 3 | March 1 | March 24 | June | n/a | \$825 | \$3,400 | **+ | |
| Physician Surveys (pages 9-10) | | | | | | | | | |
| Physician Compensation and Productivity Survey | January 3 | March 1 | March 24 | June | July | \$975 | \$3,900 | | |
| Medical Group Compensation and Productivity Survey | January 3 | March 1 | March 24 | June | July | \$975 | \$3,900 | | |
| Provider On-Call Compensation Survey | Summer 2024 | Summer 2024 | Fall 2024 | Fall 2024 | Fall 2024 | \$825 | \$3,400 | | |
| Advanced Practice Provider Surveys (pages 11-12) | | | | | | | | | |
| Advanced Practice Provider Compensation and Productivity Survey | January 3 | March 1 | March 24 | July | August | \$975 | \$3,900 | | |
| Advanced Practice Provider Leadership Survey | Summer 2024 | Summer 2024 | Summer 2024 | n/a | Fall 2024 | \$825 | \$3,400 | | |
| Advanced Practice Provider Organizational Survey | Summer 2024 | Summer 2024 | Summer 2024 | n/a | Fall 2024 | \$825 | \$3,400 | | |
| Employee Surveys (page 13-14) | | | | | | | | | |
| Health Care Staff Compensation Survey | January 3 | March 1 | March 24 | July | August | \$975 | \$3,900 | | |
| Endowment and Foundation Investment Staff Compensation Survey | January 3 | January 27 | February 24 | May | May | \$1,250 | \$4,900 | | |
| Workforce Metrics Benchmark Survey | Spring 2023 | n/a | Summer 2023 | Fall 2023 | Fall 2023 | Call for Pricing | Call for Pricing | | |
| Multilevel Survey (page 15) | | | | | | | | | |
| Benefits Practices in Hospitals and Health Systems Survey | May 3 | June 16 | July 7 | n/a | December | \$550 | \$3,900 | | |



Bundle Type(3)

Health Care Workforce Bundle: Participate in the Advanced Practice Provider Compensation and Productivity, Health Care Management and Executive Compensation, Health Care Staff Compensation, and Physician Compensation and Productivity Surveys

Health Care Workforce Premium Bundle: Participate in the Advanced Practice Provider Compensation and Productivity, Health Care Management and Executive Compensation, Health Care Staff Compensation, Medical Group Executive Compensation, Physician Compensation and Productivity, and Physician Executive Compensation Surveys

(1)Organizations (law firms, consulting firms, accounting firms, etc.) are welcome to participate in surveys on behalf of their clients; however, they are not eligible to purchase the report at the participant or nonparticipant price. Please call 888.739.7039 for pricing.

(2)Pay practices benchmarks are complimentary to organizations who have answered all questions labeled as required in the corresponding survey sections.

(a) To qualify for participant bundle pricing, organizations must participate in all surveys included in that bundle. Participants will be invoiced for the bundle upon order. If an organization fails to participate in all surveys included in the bundle upon order. If an organization fails to participate in all surveys included in the bundle upon order. If an organization fails to participate in all surveys included in the bundle upon order. If an organization fails to participate in all surveys included in the bundle upon order. If an organization fails to participate in all surveys included in the bundle upon order. If an organization fails to participate in all surveys included in the bundle upon order. If an organization fails to participate in all surveys included in the bundle upon order. If an organization fails to participate in all surveys included in the bundle upon order. If an organization fails to participate in all surveys included in the bundle upon order. If an organization fails to participate in all surveys included in the bundle upon order. If an organization fails to participate in all surveys included in the bundle upon order. If an organization fails to participant will be invoiced for the bundle upon order. If an organization fails to participant will be invoiced for the bundle upon order. If an organization fails to participant will be invoiced for the bundle upon order. If an organization fails to participant will be invoiced for the bundle upon order. If an organization fails to participant will be invoiced for the bundle upon order. If an organization fails to participant will be invoiced for the bundle upon order. If an organization fails to participant will be invoiced for the bundle upon order. If an organization fails to participant will be invoiced for the bundle upon order. If an organization fails to participant will be invoiced for the bundle upon order.



Bundle Price

Nonparticipant

\$11,700

\$15,700

Participant

\$2,950

\$3,900

Executive Surveys



Health Care Management and Executive Compensation Survey

Provides critical benchmarking data on executive and management compensation trends and pay practices. For over 30 years, this survey has been and continues to be the largest of its kind for health care organizations nationwide.

SURVEY HIGHLIGHTS

- · Base salary, total cash compensation and total direct compensation
- Annual and long-term incentive plan design, including performance measures, eligibility and award opportunities and payouts
- National compensation data reported by organization type and size
- · Compensation data reported by region and subregion for subsidiary hospitals
- Regression equations and trend lines by organization type
- · Featured in Modern Healthcare's annual executive compensation issue

Special Note

 Complimentary compensation benchmarks for pediatric organizations, academic and major teaching organizations

2022 PARTICIPANT HIGHLIGHTS

- More than 42,310 incumbents
- Over 3,010 organizations
- 315 jobs reported

SURVEY SCHEDULE

Participation Period: January 3, 2023 - March 24, 2023

Early Submission Deadline: March 1, 2023
Compensation Benchmarks Published: June 2023
Pay Practices Benchmarks⁽¹⁾ Published: July 2023

REPORT PRICING

Participants: \$975

Early Submission Discount: \$200 Health Care Nonparticipants: \$3,900





Health Plan Management and Executive Compensation Survey

Provides compensation and incentive data for health plan executives collected from both independent and owned health plans.

SURVEY HIGHLIGHTS

- · Base salary
- · Incentive opportunities and prevalence
- · Total cash compensation
- Total direct compensation
- · Data reported by type and membership size

2022 PARTICIPANT HIGHLIGHTS

- · More than 530 incumbents
- Over 45 organizations
- Over 15 jobs reported

SURVEY SCHEDULE

Participation Period: January 3, 2023 - March 24, 2023

Early Submission Deadline: March 1, 2023

Compensation Benchmarks Published: August 2023

REPORT PRICING

Participants: \$825

Early Submission Discount: \$200 Health Care Nonparticipants: \$3,400

Bundle Type*



Health Care Workforce Bundle: Participate in the Advanced Practice Provider Compensation and Productivity, Health Care Management and Executive Compensation, Health Care Staff Compensation, and Physician Compensation and Productivity Surveys



Health Care Workforce Premium Bundle: Participate in the Advanced Practice Provider Compensation and Productivity, Health Care Management and Executive Compensation, Health Care Staff Compensation, Medical Group Executive Compensation, Physician Compensation and Productivity, and Physician Executive Compensation Surveys

To qualify for participant bundle pricing, organizations must participate in all surveys included in that bundle.

(1)Pay practices benchmarks are complimentary to organizations who have answered all questions labeled as required in the corresponding survey sections.



 Participant
 Nonparticipant

 \$2,950
 \$11,700

 \$3,900
 \$15,700

Bundle Price

Executive Surveys



Physician Executive Compensation Survey

Offers unique source of benchmarking data on physicians in C-suite, service line and other key executive positions.

SURVEY HIGHLIGHTS

- Base salary, total cash compensation and total direct compensation
- Data reported by organization type and size
- Annual and long-term incentive award opportunities and payouts
- Regression equations and trend line by organization type

2022 PARTICIPANT HIGHLIGHTS

- Over 1,140 organizations
- Over 2,425 incumbents
- Over 25 jobs reported

SURVEY SCHEDULE

Participation Period: January 3, 2023 – March 24, 2023

Early Submission Deadline: March 1, 2023 Compensation Benchmarks Published: July 2023

REPORT PRICING

Participants: \$825

Early Submission Discount: \$200 Health Care Nonparticipants: \$3,400

Medical Group Executive Compensation Survey

Provides vital source of benchmarking data on key executive positions in both independent medical groups and those owned by health systems.

SURVEY HIGHLIGHTS

- Base salary, total cash compensation and total direct compensation
- Data reported by organization type and physician FTEs
- Annual and long-term incentive award opportunities and payouts
- Regression equations and trend lines by organization type

2022 PARTICIPANT HIGHLIGHTS

- · Over 265 organizations
- Over 1,170 incumbents
- Over 30 jobs reported

SURVEY SCHEDULE

Participation Period: January 3, 2023 - March 24, 2023

Early Submission Deadline: March 1, 2023
Compensation Benchmarks Published: June 2023

REPORT PRICING

Participants: \$825

Early Submission Discount: \$200 Health Care Nonparticipants: \$3,400





Bundle Type*

Health Care Workforce Premium Bundle: Participate in the Advanced Practice Provider Compensation and Productivity, Health Care Management and Executive Compensation, Health Care Staff Compensation, Medical Group Executive Compensation, Physician Compensation and Productivity, and Physician Executive Compensation Surveys

*To qualify for participant bundle pricing, organizations must participate in all surveys included in that bundle.

Bundle Price
Participant Nonparticipant

\$3,900 \$15,700



Physician Surveys



Physician Compensation and Productivity Survey

Conducted for over 30 years, this survey is the largest and most comprehensive dataset of its kind and provides compensation, pay practices and productivity benchmarking data for employed physicians, advanced practice providers (APPs) and PhD providers and researchers.

SURVEY HIGHLIGHTS

- · Base salary and total cash compensation data as well as cost of benefits
- Productivity data and ratios, including work RVUs, collections, patient visits and panel sizes
- Value-based compensation approaches and amounts paid
- Data for multiple position levels from staff physicians to chairs
- National data reported by region, organization type, position level and specialty
- Other data including sign-on bonuses, retention bonuses, relocation assistance and other perquisites

CPT Code Level Data

SullivanCotter is continuing to collect CPT code level data for 2023. This information will allow for benchmarks to be reported that focus on work RVU values and the changes in evaluation and management (E&M) code usage. Organizations submitting these data will be eligible to purchase the detailed analyses and results, which will also provide insight into emerging trends and practices such as telemedicine services and virtualists.

Contact us for pricing details.

2022 PARTICIPANT HIGHLIGHTS

- Over 285,630 individual physicians and APPs
- Over 790 participating hospitals, health systems and medical groups
- Over 240 specialties with new and emerging specialties added annually

SURVEY SCHEDULE

Participation Period: January 3, 2023 - March 24, 2023

Early Submission Deadline: March 1, 2023

Compensation and Productivity Benchmarks Published: June 2023

Pay Practices Benchmarks⁽¹⁾ Published: July 2023

REPORT PRICING

Participants: \$975

Early Submission Discount: \$200 Health Care Nonparticipants: \$3,900





Medical Group Compensation and Productivity Survey

As the largest medical group compensation dataset in the market, this survey offers a comprehensive look into pay practices and productivity across a wide spectrum of physician and advanced practice provider (APP) specialties.

SURVEY HIGHLIGHTS

- Base salary and total cash compensation (TCC) data for physicians and APPs as well as compensation and productivity data on academic and
- Productivity data and ratios, including work RVUs, collections, patient visits and panel sizes
- Insight into performance and annual incentive payments
- Total cost of benefits, including benefits as a percentage of TCC
- Starting salary and bonus data for both new and experienced physicians
- Data reported across a number of specialty groups for multiple position levels from staff physicians to chairs
- National medical group data by revenue, size, region and academic affiliation

CPT Code Level Data

SullivanCotter is continuing to collect CPT code level data for 2023. This information will allow for benchmarks to be reported that focus on work RVU values and the changes in evaluation and management (E&M) code usage. Organizations submitting these data will be eligible to purchase the detailed analyses and results, which will also provide insight into emerging trends and practices such as telemedicine services and virtualists.

Contact us for pricing details.

2022 PARTICIPANT HIGHLIGHTS

- Over 237,590 individual physicians and APPs
- Over 360 medical groups
- 216 reported physician and APP specialties

SURVEY SCHEDULE

Participation Period: January 3, 2023 - March 24, 2023

Early Submission Deadline: March 1, 2023

Compensation and Productivity Benchmarks Published: June 2023

Pay Practices Benchmarks⁽¹⁾ Published: July 2023

REPORT PRICING

Participants: \$975

Health Care Nonparticipants: \$3,900

Bundle Type*

Health Care Workforce Bundle: Participate in the Advanced Practice Provider Compensation and Productivity, Health Care Management and Executive Compensation, Health Care Staff Compensation, and Physician Compensation and



Health Care Workforce Premium Bundle: Participate in the Advanced Practice Provider Compensation and Productivity, Health Care Management and Executive Compensation, Health Care Staff Compensation, Medical Group Executive Compensation, Physician Compensation and Productivity, and Physician Executive Compensation Surveys

To qualify for participant bundle pricing, organizations must participate in all surveys included in that bundle. (1)Pay practices benchmarks are complimentary to organizations who have answered all questions labeled as required in the corresponding survey sections.





Physician Surveys



Provider On-Call Compensation Survey

This one-of-a-kind survey provides deep insight into on-call pay rates and practices.

SURVEY HIGHLIGHTS

- On-call pay practices for both employed and nonemployed physicians
- Compensation data and pay rates, including total on-call pay expenditures
- Details on both restricted and unrestricted call coverage as well as concurrent and excess call arrangements
- Pay rate data includes unrestricted on-call rates paid for general emergency medicine coverage, trauma coverage and rates paid by trauma centers
- Information on a number of specialties, including the following:
 - + Cardiology
 - + General surgery
 - + Neurological surgery
 - + Obstetrics/gynecology
 - + Orthopedic surgery
 - + Pediatric surgery
 - + Radiology
 - + Trauma surgery

SURVEY SCHEDULE

Participation Period: Summer 2024 – Fall 2024 Early Submission Deadline: Summer 2024

Equated Hourly Rates Benchmarks Published: Fall 2024 Pay Practices Benchmarks⁽¹⁾ Published: Fall 2024

REPORT PRICING

Participants: \$825

Early Submission Discount: \$200 Health Care Nonparticipants: \$3,400

⁽¹⁾Pay practices benchmarks are complimentary to organizations who have answered all questions labeled as required in the corresponding survey sections.



Advanced Practice Provider Surveys



Advanced Practice Provider Compensation and Productivity Survey

Offers unique insight into advanced practice provider (APP) compensation levels, trends, productivity and pay practices.

SURVEY HIGHLIGHTS

- Hourly rates, base pay, total cash compensation (TCC) and total cost of benefits
- · Productivity data and ratios, including collections and work RVUs
- TCC and pay practices data for APP leaders
- Pay practices, including salary grades and ranges, shift differentials and extra shifts, on-call
 pay, education expenses, sign-on bonuses, retention bonuses and moving allowances
- APP incentive plan design, including prevalence and performance measures
- Data reported for nurse practitioners, physician assistants, certified registered nurse anesthetists, certified nurse midwives and certified anesthesiologist assistants
- Data reported both nationally and regionally and by practice setting (inpatient/outpatient) and locale (urban/suburban/rural)

CPT Code Level Data

SullivanCotter is continuing to collect CPT code level data for 2023. This information will allow for benchmarks to be reported that focus on work RVU values and the changes in evaluation and management (E&M) code usage. Organizations submitting these data will be eligible to purchase the detailed analyses and results, which will also provide insight into emerging trends and practices such as telemedicine services and virtualists. Contact us for pricing details.

2022 PARTICIPANT HIGHLIGHTS

- Representing more than 100,690 APPs
- Data from over 690 organizations
- Over 120 specialties reported

SURVEY SCHEDULE

Participation Period: January 3, 2023 - March 24, 2023

Early Submission Deadline: March 1, 2023 Compensation Benchmarks Published: July 2023 Pay Practices Benchmarks⁽¹⁾ Published: August 2023

REPORT PRICING

Participants: \$975

Early Submission Discount: \$200 Health Care Nonparticipants: \$3,900







Bundle Type*

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 * To qualify for participant bundle pricing, organizations must participate in all surveys included in that bundle.

(1)Pay practices benchmarks are complimentary to organizations who have answered all questions labeled as required in the corresponding survey sections.



Advanced Practice Provider Surveys



Advanced Practice Provider Leadership Survey

The role of the advanced practice provider (APP) in transforming care delivery is critical, and organizations must have the necessary leadership structures and practices in place to support this growing workforce. This survey identifies leadership roles and responsibilities, clarifies the different levels of leadership and evaluates the infrastructure in place to help support the practice and management of APPs.

SURVEY HIGHLIGHTS

- · Committee and organizational engagement and participation
- · Three distinct APP leadership levels
- Insight into varying levels of education, titling and reporting structures for APP leaders
- Information about APP leader roles, scope of responsibility and time allocation
- Data on APP centers to support APP practice

2022 PARTICIPANT HIGHLIGHTS

· Data from over 60 organizations

SURVEY SCHEDULE

Participation Period: Summer 2024
Early Submission Deadline: Summer 2024
Pay Practices Benchmarks⁽¹⁾ Published: Fall 2024

REPORT PRICING

Participants: \$825

Early Submission Discount: \$200 Health Care Nonparticipants: \$3,400

Advanced Practice Provider Organizational Survey

As health care organizations seek to improve access, quality, service and affordability, developing a strategy to integrate, optimize and engage the growing advanced practice provider (APP) workforce across all specialties is essential.

SURVEY HIGHLIGHTS

- Assesses current organizational APP practices in the following key areas:
 - + Advanced practice organizational structure
 - + Operations
 - + Workforce planning
 - + Competency assessment
 - + Billing and productivity
 - + Engagement and retention
 - + Student placement and precepting
 - + Postgraduate education
 - + Emerging trends and practices

2022 PARTICIPANT HIGHLIGHTS

· Data from over 70 organizations

SURVEY SCHEDULE

Participation Period: Summer 2024
Early Submission Deadline: Summer 2024
Pay Practices Benchmarks⁽¹⁾ Published: Fall 2024

REPORT PRICING

Participants: \$825

Early Submission Discount: \$200 Health Care Nonparticipants: \$3,400

⁽¹⁾Pay practices benchmarks are complimentary to organizations who have answered all questions labeled as required in the corresponding survey sections.



Employee Surveys



Health Care Staff Compensation Survey

This national survey provides cash compensation market data for health care staff.

SURVEY HIGHLIGHTS

- Market data tables by region, state and organization size, including hourly base rate and total cash compensation for individual contributors, supervisors and managers in clinical and nonclinical functions
- Detailed on-call pay and shift differential data, including evening, night and weekend coverage
- Compensation practices data on strategy and governance, pay range structure, pay increases and premium and variable pay
- Additional data on certification, charge, extra-shift, float pool and preceptor pay

2022 PARTICIPANT HIGHLIGHTS

- Over 1,205,560 health care employees
- Over 1,275 organizations
- Over 615 reported positions

SURVEY SCHEDULE

Participation Period: January 3, 2023 - March 24, 2023

Early Submission Deadline: March 1, 2023
Compensation Benchmarks Published: July 2023
Pay Practices Benchmarks⁽¹⁾ Published: August 2023

REPORT PRICING

Participants: \$975

Early Submission Discount: \$200 Health Care Nonparticipants: \$3,900





Endowment and Foundation Investment Staff Compensation Survey

Offers a comprehensive look into pay levels, practices and trends among endowment and foundation staff.

SURVEY HIGHLIGHTS

- Base salary, incentive pay and retirement benefits for senior investment staff
- Base salary and total cash compensation data for other investment staff
- Detailed incentive plan design information, including performance measures, weighting of measures, incentive opportunity levels, payout and deferral practices, and new hires
- Other data including eligibility and participation as well as administration and governance of investment staff incentive plans
- National data reported by organization type and asset category
- Key endowment and foundation investment staff positions, including chief investment officer, managing director, director, manager, two levels of analyst staff and three levels of investment operations staff

2021 PARTICIPANT HIGHLIGHTS

- Over 500 investment professionals
- Over 65 organizations
- 9 investment staff positions

SURVEY SCHEDULE

Participation Period: January 3, 2023 - February 24, 2023

Early Submission Deadline: January 27, 2023
Compensation Benchmarks Published: May 2023
Pay Practices Benchmarks⁽¹⁾ Published: May 2023

REPORT PRICING

Participants: \$1,250

Early Submission Discount: \$200 Health Care Nonparticipants: \$4,900

Bundle Type*



Health Care Workforce Bundle: Participate in the Advanced Practice Provider Compensation and Productivity, Health Care Management and Executive Compensation, Health Care Staff Compensation, and Physician Compensation and Productivity Surveys



Health Care Workforce Premium Bundle: Participate in the Advanced Practice Provider Compensation and Productivity, Health Care Management and Executive Compensation, Health Care Staff Compensation, Medical Group Executive Compensation, Physician Compensation and Productivity, and Physician Executive Compensation Surveys

*To qualify for participant bundle pricing, organizations must participate in all surveys included in that bundle.

(Pay practices benchmarks are complimentary to organizations who have answered all questions labeled as required in the corresponding survey sections.



Nonparticipant

Participant

| rartioipant | rronpartiolpar |
|-------------|----------------|
| \$2,950 | \$11,700 |
| \$3,900 | \$15,700 |



Employee Surveys



Workforce Metrics Benchmark Survey

As health care organizations look for better ways to optimize care delivery and improve performance, effectively managing the size, shape and complexity of the workforce remains a key initiative. This survey helps health care organizations understand how their workforce size, distribution and cost compares to market practices.

SURVEY HIGHLIGHTS

- Workforce data across 10 job families, six career level categories and three demographic groupings
- Quantitative market positioning statistics, including the 25th percentile, mean, median and 75th percentile
- Data reported for all organizations and by employee size groupings

Data Membership

You can become a Workforce Insights $360^{\text{\tiny M}}$ data member at any time throughout the year.

Data members receive several valuable benefits:

- Complimentary Workforce Metrics Benchmarks Survey Report
- Automated participation in SullivanCotter's suite of compensation surveys (assuming all required data fields are provided)
- Participant pricing for other SullivanCotter survey reports and technology products where Workforce Insights360™ data are used

SURVEY SCHEDULE

Participation Period: Spring 2023

Compensation Benchmarks Published: Fall 2023 Pay Practices Benchmarks Published: Fall 2023

REPORT PRICING(1)

Participants:

Less Than 1,000 FTEs: \$975

• 1,000 - 5,000 FTEs: \$1,475

5,001 — 10,000 FTEs: \$1,975

• Greater Than 10,000 FTEs: \$2,475

Nonparticipants:

Less Than 1,000 FTEs: \$975

1,000 - 5,000 FTEs: \$2,975

5,001 - 10,000 FTEs: \$3,975

Greater Than 10,000 FTEs: \$4,975

(1)Pricing is based on organization size by full-time equivalents (FTEs).



Multilevel Surveys



Benefits Practices in Hospitals and Health Systems Survey

Uniquely focused on hospitals and health systems, this survey helps organizations address challenges related to executive, physician and employee benefits programs, including optimizing benefits offerings, implementing retirement plans for evolving executive and physician roles and keeping pace with emerging trends in paid time off, severance and disability programs.

SURVEY HIGHLIGHTS

- Detailed reporting on executive, physician and employee benefits
- · Data covering all facets of benefits:
 - + Supplemental retirement plans
 - + Paid time off
 - + Disability
 - + Life insurance
 - + Severance policies
 - + Perquisites and professional benefits
- Data reported nationally; custom reports available by region and organization size

Special Note

 Must complete all sections of the survey (executive, physician and employee) to receive the full report

SURVEY SCHEDULE

Participation Period: May 3, 2023 – July 7, 2023 Early Submission Deadline: June 16, 2023

Pay Practices Benchmarks Published: December 2023

REPORT PRICING

Participants: \$550

Early Submission Discount: \$200 Health Care Nonparticipants: \$3,900

Custom Survey Solutions and Membership Groups

If the unique needs of your organization cannot be met by readily available benchmarking data, consider a custom survey conducted by our experienced researchers and consultants — delivering the information you need on compensation, benefits, performance measurement and other critical elements to help your organization craft data-driven solutions.

SURVEY HIGHLIGHTS

- Customized and proprietary analyses that provide data on positions and topics not covered in our suite of annual surveys nor widely available in the marketplace, including the following:
 - + CEO evaluations
 - + APP and provider compensation preferences
 - + Targeted and specialized compensation data
 - + Board and committee evaluations
 - + Benefits plan designs
 - + Pulse surveys on specific issues
- Offers the ability to identify and target survey participants and groups within our extensive contact database
- Survey timelines customized to meet your needs



ABOUT SULLIVANCOTTER

SullivanCotter partners with health care and other not-for-profit organizations to understand what drives performance and improve outcomes through the development and implementation of integrated workforce strategies. Using our time-tested methodologies and industry-leading research and information, we provide data-driven insights, expertise, data and technology products to help organizations align business strategy and performance objectives – enabling our clients to deliver on their mission, vision and values.



SullivanCotter maintains strict confidentiality regarding all survey data submissions and follows the safe harbor guidelines published by the U.S. Department of Justice and the Federal Trade Commission where applicable.

